

# Care For Children

2017 ANNUAL REPORT

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A YEAR OF EXPANSION





WE'RE A CHARITY  
WORKING IN ASIA  
WITH A VISION  
TO SEE A  
**MILLION  
CHILDREN**  
MOVED FROM  
INSTITUTIONS INTO  
**LOCAL, LOVING  
FAMILIES.**

We've seen over a generation  
of children placed into families  
and every day we get closer to  
our vision for a million.

**JOIN US.**

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## FROM OUR FOUNDERS

2017 was an exciting year for Care for Children. We saw remarkable growth in our project work and staff numbers, and our newest project launched in Vietnam.

On the 20th November 2017, Care for Children made national news as we launched our partnership with the Vietnamese Ministry of Labour, Invalids and Social Affairs to help set up a family placement service as a positive alternative to institutional care.

In August, we experienced a typical English summer evening (rain) at Newday Festival, which brought together 7,000 young people to hear myself and Francis Chan, our global ambassador, speak about Care for Children's work. Amazingly the young people raised £50,000 for our work in China.

On the back of this, Care for Children was involved in an extremely successful trip to Phnom Penh in Cambodia, joined by Lord Laming, where together with Global Alliance for Children, USAID and Save the Children, we put forward our proposal of support to the Cambodian government. Following this visit, Care for Children was invited to conduct an important piece of research to understand the current child welfare system in Cambodia.

Lastly, in October a team visited Hong Kong where we launched our 'Five Cities' initiative at our Window into China event. I believe this exciting initiative has reignited our fundraising efforts in Hong Kong and it was wonderful to see Bear Grylls, Care for Children's UK Ambassador, speak so passionately about Care for Children.

I hope you enjoy reading more about our work within this 2017 annual report. I want to thank all our supporters who have got behind the vision to see some of the most disadvantaged children in the world have the opportunity to grow up in a family. In 2018, we will celebrate our 20th year working in China. Stay with us as we change the face of a generation of orphaned and abandoned children!

*Robert and Elizabeth*

Robert and Elizabeth Glover  
Founders of Care for Children

## OUR MISSION

We partner with governments in Asia to help create a positive alternative to institutional care through local family-based care for disadvantaged children.

## OUR VISION

Care for Children's vision is to see a million children moved from institutional care into families.

## THE PROBLEM

**There is an urgent but almost unknown tragedy in the world today.**

There are millions of children living in institutional care worldwide.

This is despite the fact that over the last 50 years child development specialists have concluded that "residential institutions consistently fail to meet children's developmental needs."

- Families Not Orphanages, 2010



# THE SOLUTION

## Why are so many children still growing up in orphanages?

Many countries lack the skills and resources necessary to make the transition from institutional care to family-based care.

## This is where Care for Children comes in.

Our team of social work experts train state-run orphanage staff in family-based care and social work, empowering them to recruit, assess and train suitable foster families. We also train them to place, support and monitor children as they move from the orphanage into these loving families for the long-term.

Care for Children partners with governments in Asia who want to make this transition, but lack the tools needed to see it through sustainably.



# OUR STRATEGY

## FINANCIAL STABILITY

We commit funding to offset the financial risk experienced by orphanages when they transition from institutional to family-based care.

## STRATEGIC GOVERNMENT PARTNERSHIPS

We work at the invitation of national government, under a signed agreement and alongside a local government partner to ensure that governments are always on-board and involved throughout.

## TAILORED TRAINING

We deliver country-specific training based on international best practice in family-based care. We empower a new generation of social workers to place children into families.

## PRACTICAL SOLUTIONS

Our team of child development and social care experts provide:

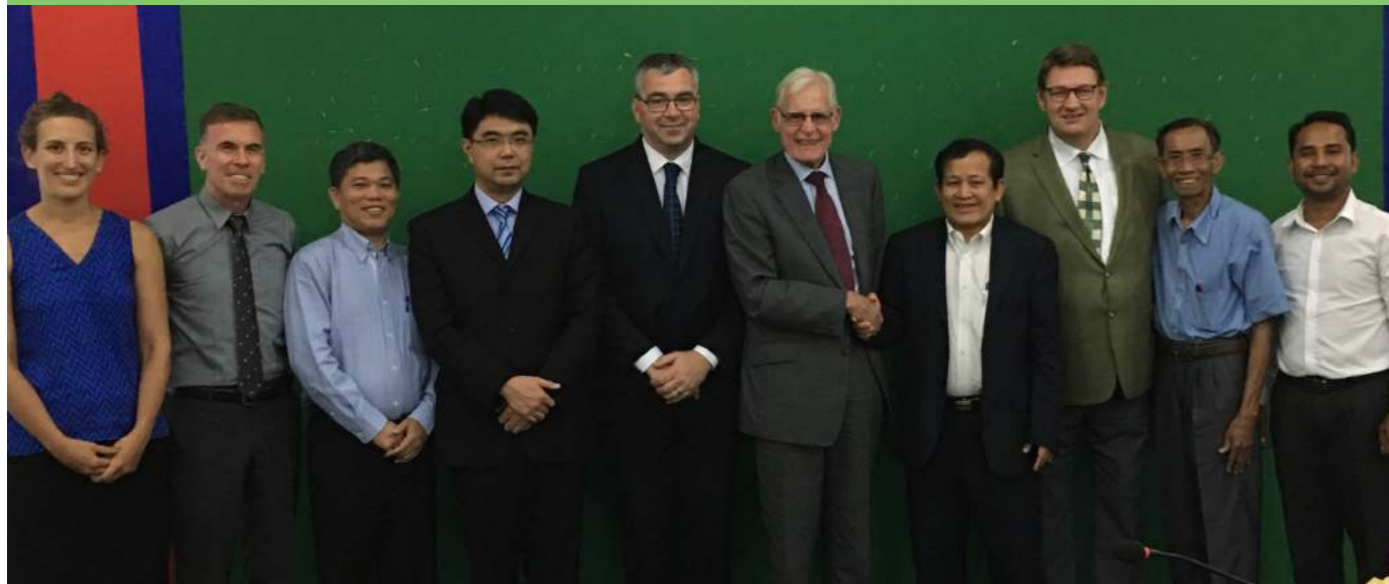
- Local, regional and national training in family placement.
- Onsite training to guide child care staff through their first family placements.
- On-going support to orphanages as their family placement programmes evolve and develop.

# WHO WE WORK WITH

A fundamental aspect of Care for Children's work is that we will only work at the invitation of governments in order to make the greatest impact.

Our strategy works because it brings about policy change at the top levels of government, as well as grassroots change for frontline staff in state-run orphanages. It produces almost immediate results while ensuring long-term sustainability, and transforms the lives of countless orphaned children while costing the government less than their current care provision.

## CAMBODIA



Lord Laming's delegation to Phnom Penh to meet with the Minister of Social Affairs, Veterans and Youth Development (MoSVY).

## CHINA

We have successfully worked with the Chinese government since 1998. 2018 will mark our 20th year working with the government in China.



Care for Children's royal patron, HRH Prince Michael of Kent hosts a government delegation at Kensington Palace, London.

## VIETNAM

In April 2017, our newest project was started in Vietnam, when a dedicated team of Care for Children staff members relocated to Hanoi from the UK, Thailand and China.

In 2018, after government invitation, Care for Children will conduct research visits into Nepal, India and Russia.



Former UK Minister for Children and Families, Edward Timpson CBE with Madam Wang from the China Association of Social Workers.

## THAILAND

Our government relationship in Thailand began in 2012 and has gone from strength to strength over the past 6 years.



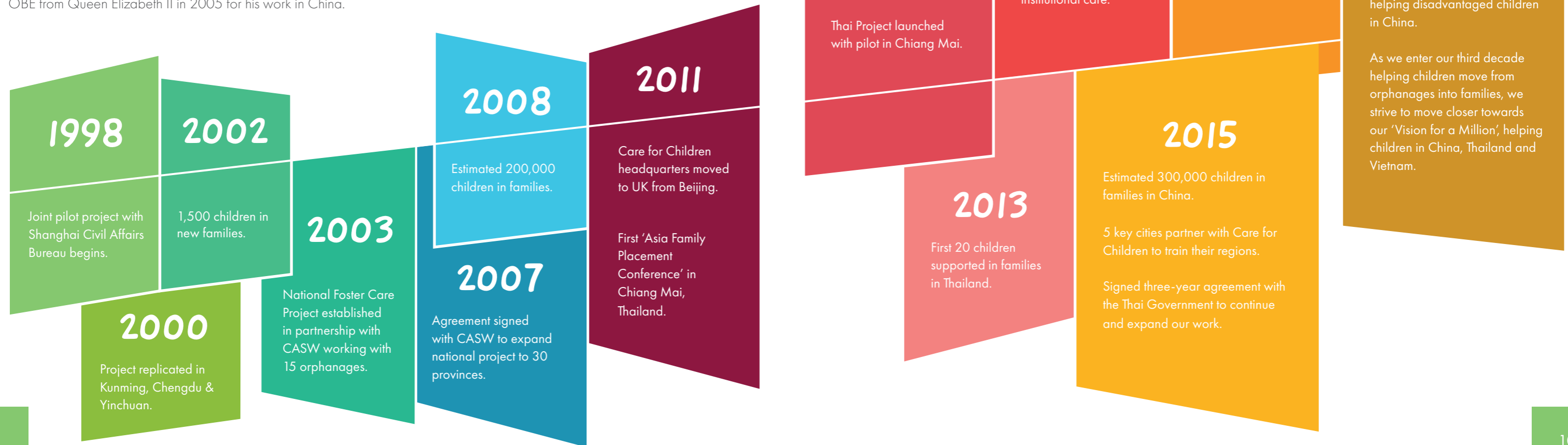
The launch of the Vietnam partnership signed between our Executive Director and the Vice Minister of the Ministry of Labour, Invalids and Social Affairs (MoLISA).

# OUR TRACK RECORD

Care for Children was founded as a government backed pilot project in Shanghai in 1998. Funded by the UK's Department of International Development, our founder Robert Glover received an expert licence to work for the Shanghai Civil Affairs Bureau.

Robert was first invited to introduce family placement at the Shanghai Children's Welfare Institution. After the great success of the pilot, the Beijing government asked Robert to move to Beijing in 2003 to act as an advisor to China's Ministry of Civil Affairs and to roll out foster care across China, in partnership with the China Association of Social Workers (CASW).

Robert received the White Magnolia Award from the Mayor of Shanghai for outstanding services to the city in 2002, and an OBE from Queen Elizabeth II in 2005 for his work in China.



# OUR PROJECTS 2017

## CHINA

In 2017, Care for Children entered its 19th year working in China. During 2017, we put in place some positive changes to prepare for 2018. With the enactment of the National Policy of Foster Care, governmental social welfare institutions (SWIs) have secured financial support from the government for living costs of children placed in foster families.

With this in mind, Care for Children will no longer provide funding for family allowances in China. Instead, we will invest funds into SWIs to improve their own training capacity. This will enable the SWIs to develop their own trainers in family-placement, and with the support of Care for Children, will be able to support themselves and other organisations by acting as 'training hubs'.

We have also been working on re-purposing un-used orphanage buildings. Five key SWIs have been nominated to become the pioneers; Kunming, Chengdu, Xining, Yinchuan, and Datong. With our support, they will create community resource centres. These centres are located in local communities, and designed to support local families with vulnerable children. They may require education, rehabilitation, life skill trainings and other forms of therapy. By developing these centres, SWIs can re-model services and convert institutions into day-care or family resource centres. Our team works alongside with SWIs by offering technical and financial support.

### Government Relationship

Working with governments is critical to our work in China. 2017 has witnessed the renewal of the partnership between Care for Children and the China Association of Social Workers. This partnership oversees and supports the national foster care project, which involves 20 SWIs from 19 provinces/cities. A new partnership with Zhongshe Social Work Development Foundation was set up in early 2017. This collaboration will allow Care for Children to develop an online resource base for family placement, in the hope that, in the near future, an online community can serve all SWIs and social services for children by sharing international best practice, local experience and training courses.

### Project Spotlights

This year, the China team delivered eight training sessions reaching 260 people across 53 orphanages in 21 provinces. Furthermore, 20 SWIs delivered training in family placement independently of Care for Children, for over 950 people.

In July, Care for Children hosted a delegation from China. The group included government officials and directors from orphanages across China. Their visit was filled with meetings and activities to introduce our guests to the UK and to discuss and share ideas on social welfare, with the aim to better understand and improve practices, develop relationships and learn from each other.



Chinese foster family in Yunnan province.



Nina Zhang, Training Officer for Care for Children leading a workshop in Nanning, Guangxi Province.



# OUR PROJECTS 2017

## THAILAND

Following renewed support from The IKEA Foundation, the Thai project has progressed with much the same momentum with which it left off in 2016. With the aim of rolling-out our family placement training across the country, the team completed core level training of all 20 government-run care institutions – a major achievement seeing as we only started our work in Thailand just five years ago!

Over the course of the year, the training team delivered 59 workshops for 15 care institutions, and completed core training for the last group of five institutions: one located in the south of Thailand, one in the north-east and three in the central region, in total caring for over 1,300 children. A decision was made to hold the training sessions at each of the five project sites so that the maximum number of participants could attend, rather than at our training centre in the north. As four of the five institutions are homes for babies and are often quite short staffed, it is difficult for the caregivers to be gone for much longer than a day, therefore it is better if the training is on-site, even though some may have just completed a night shift beforehand.

In February, we held a National Foster Care Meeting in Chiang Mai for over 130 people including representatives from all 20 care institutions, as well as senior government figures. We were delighted to present certificates to 81 people who had completed our core-level training. A further

84 people were presented with certificates in November. One of the highlights of the meeting was visiting local foster families and letting participants see first-hand how being part of a family can change a child's life.

*"I am totally in favour of placing children from government orphanages into foster families, because I see the impact that living in an institution has on the children's development and well-being. I want the children to be part of a family and receive all the quality care and warmth that a family can give. It would make such a difference to the caregivers in the orphanages if there were less children because as it is now, each of the buildings are so full and the caregivers are tired and stressed. My dream is to be able to move a whole building of children into foster families. Then we would be able to use that building as a child development centre."*

Social Worker, Khan Tong Babies Home

While the government continues to steer planning and policy in the direction of alternative care, this year budget cuts meant that there was no increase in the quotas for foster family allowances, which made it difficult for some of the care institutions to place children with families. However, following several meetings with the government and Care for Children stepping in to cover the shortfall, we learnt in December that the government has made foster family allowances available to all 20 institutions for 2018. This really is wonderful news.



“  
”

I see the impact that living in an institution has on the children's development and well-being.

Social Worker, Khan Tong Babies Home

# OUR PROJECTS 2017

## VIETNAM

On June 1st 2017 the Vietnamese government enacted their new Child Law, which introduces legislative support for family-based care in local communities for orphaned and vulnerable children. In July, Care for Children signed an exclusive three-year Cooperation Agreement with the Ministry of Labour, Invalids and Social Affairs (MoLISA) to work in partnership with the Department of Children's Affairs (DCA) on a pilot foster care programme in Hanoi and Thai Nguyen.

In November, MoLISA hosted an official project launch ceremony, attended by other Ministries, all relevant national, provincial and city government departments, the British Ambassador, and other relevant national and international

agencies, revealing the widespread support across all sectors of society in Vietnam to support this new direction in their child welfare system.

The Annual Work Plan for 2018, prepared in cooperation with the DCA, and approved by MoLISA, sees the launch of Care for Children's training programme, with a goal to place the first children into families by the end of the year. Our Training Manager from the China project, Mrs Emma Zhang, will join the team in Hanoi, Vietnam, bringing with her extensive knowledge and expertise to ensure the project gets off to the strongest possible start.

*"Our new Child Law has completely changed, and is now based on children's rights in accordance with the international Convention on the Rights of Children. I want to thank Care for Children for supporting vulnerable children in Vietnam, and working with us to help our new law become a reality."*

Dao Hong Lan, Deputy Minister of MoLISA

*"We want to help the Vietnamese government move 50% of their 100,000 children in orphanages into good, local families."*

Dr Robert Glover, Executive Director and Founder



The Vietnam team

# 2017 HIGHLIGHTS

2017 has been an important year for Care for Children. The year's accomplishments have included the launch of our newest project in Vietnam, a series of successful events and ground-breaking research in Cambodia. Read more about 2017's highlights below.

Our annual Christmas event took place at Austin Friars, London.

We officially launched our Vietnam project in partnership with the Vietnamese Government.

We launched the 'Five Cities' initiative in Hong Kong, China with our ambassador Bear Grylls.

A team visited Cambodia to conduct ground-breaking research in partnership with USAID.

We were awarded a grant of £3 million over three years from the IKEA Foundation.

Members of our team relocated to Hanoi to begin our project in Vietnam.

A Chinese delegation visited the UK to discuss and share ideas on social welfare.

We hosted the Hockwold Hall Garden Party in Norfolk to raise awareness of Care for Children and strengthen relationships with key supporters.

## CHINA



**200+**  
Staff trained

**8**  
Training workshops delivered

**53**  
Institutions trained

## THAILAND



**200+**  
Staff trained

**59**  
Training workshops delivered

**15**  
Institutions trained

## VIETNAM



Our newest project launched in Vietnam and an agreement with the Vietnamese Government has been signed.



## IMPROVING LIVES

“ ”

I can see the impact that living in an institution has on the children's development and well-being.

Social Worker, Khan Tong Babies Home

“ ”

Before I knew about foster care, I worked from my own understanding and what I thought was right. After the training, I have better knowledge and know how to do my work properly, so that it benefits the children.

Foster Care Worker, Thailand.

“ ”

I am very impressed with Care for Children's training team; they are like a family to me.

Community worker from Vieng Ping Home for Babies and Girls, Thailand

“ ”

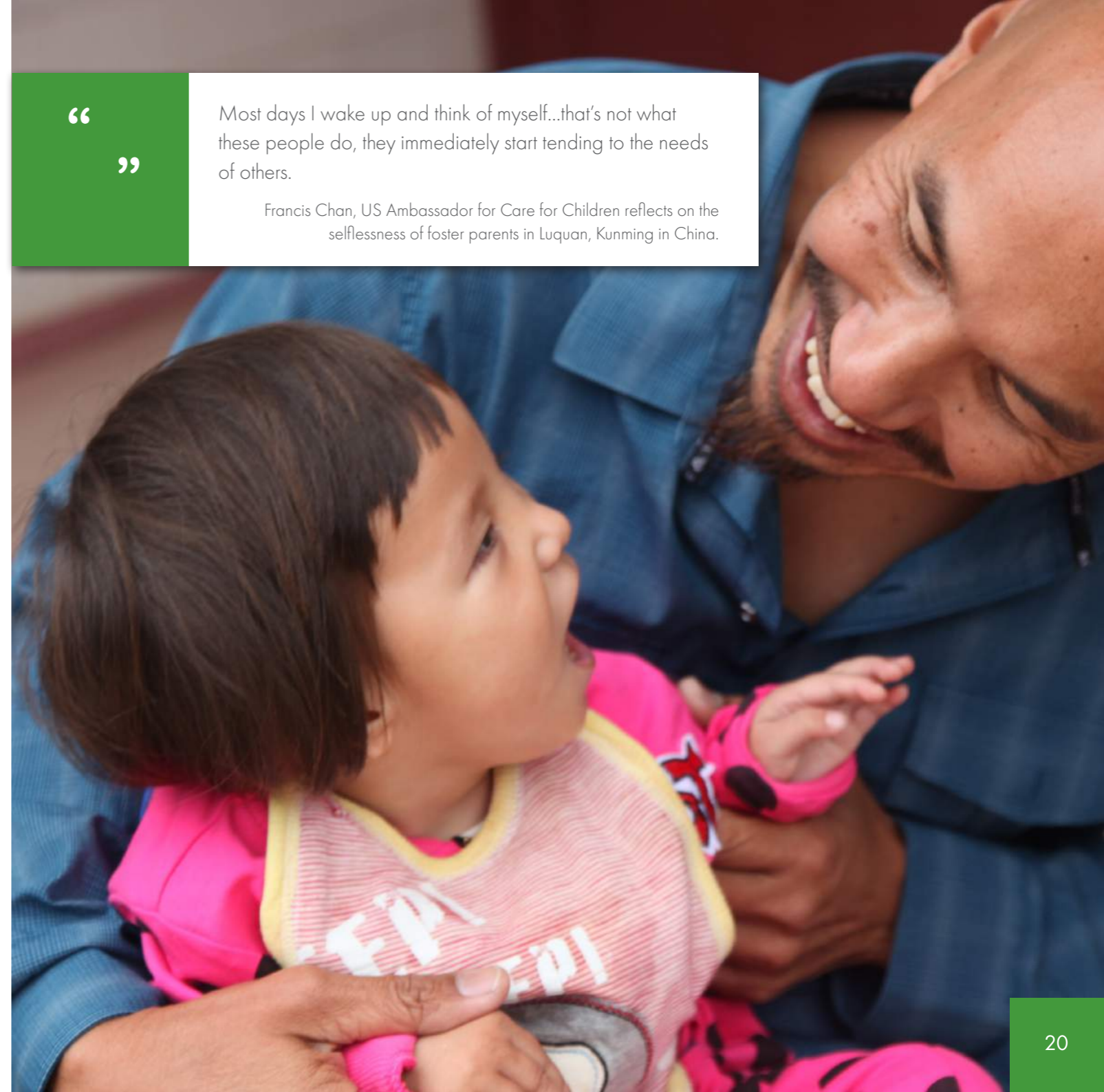
The training has been really helpful, I've learnt so much. There were elements of the training that I'd never even thought about before.

Foster father, China.

“ ”

Most days I wake up and think of myself...that's not what these people do, they immediately start tending to the needs of others.

Francis Chan, US Ambassador for Care for Children reflects on the selflessness of foster parents in Luquan, Kunming in China.



# PRIORITIES FOR 2018

In 2018, Care for Children will celebrate its 20th year working in Asia helping disadvantaged children move from orphanages into families.

Our three projects in China, Thailand and Vietnam will continue to go from strength to strength in their development stages, with China preparing for independence, Thailand rolling out its core training and Vietnam kicking off its pilot project. With this in mind, we have some exciting events and projects lined up for the year to engage our supporters and raise our profile as we reach this important milestone.

In March, the Care for Children team will travel to Chiang Mai for our Global Training Conference.

In April, by invitation of the government, Care for Children will conduct a research trip with our patron HRH Michael of Kent in Nepal and India.



## WINDOW INTO CHINA

In May, we will visit Sweden to showcase our 'Five Cities' initiative at our 'Window into China' exhibition. We will also conduct a research trip to Russia in partnership with their government.

In June, Care for Children founders Robert and Elizabeth Glover will fly to Shanghai where they will film a documentary based on interviews with five children that were placed into families 20 years ago.

During October, Care for Children will return to Shanghai to hold a conference on family placement in Asia.

On 29th October, Care for Children will celebrate its official 20th birthday, which marks the date that we signed our agreement with the Chinese Government.

In December, we will celebrate our 20th year by holding our annual Christmas Gala Dinner at one of London's royal palaces.

**Watch this space!**



In July, we will host our 2nd annual Family Fun Day in Norwich, UK.



To stay up to date with our projects and upcoming events, visit our website and sign up to our e-newsletter:

[www.careforchildren.com/signup](http://www.careforchildren.com/signup)

# FUNDRAISING & FINANCE

## FUNDRAISING

Care for Children actively fundraises in the UK and Europe, the USA and Asia.

Our fundraising sources include:

- Foundations and Trusts
- Corporate Partnerships
- Churches
- Individuals
- Events

If you require any further information regarding fundraising, please contact your relevant project support office directly or email Care for Children at: [info@careforchildren.com](mailto:info@careforchildren.com)

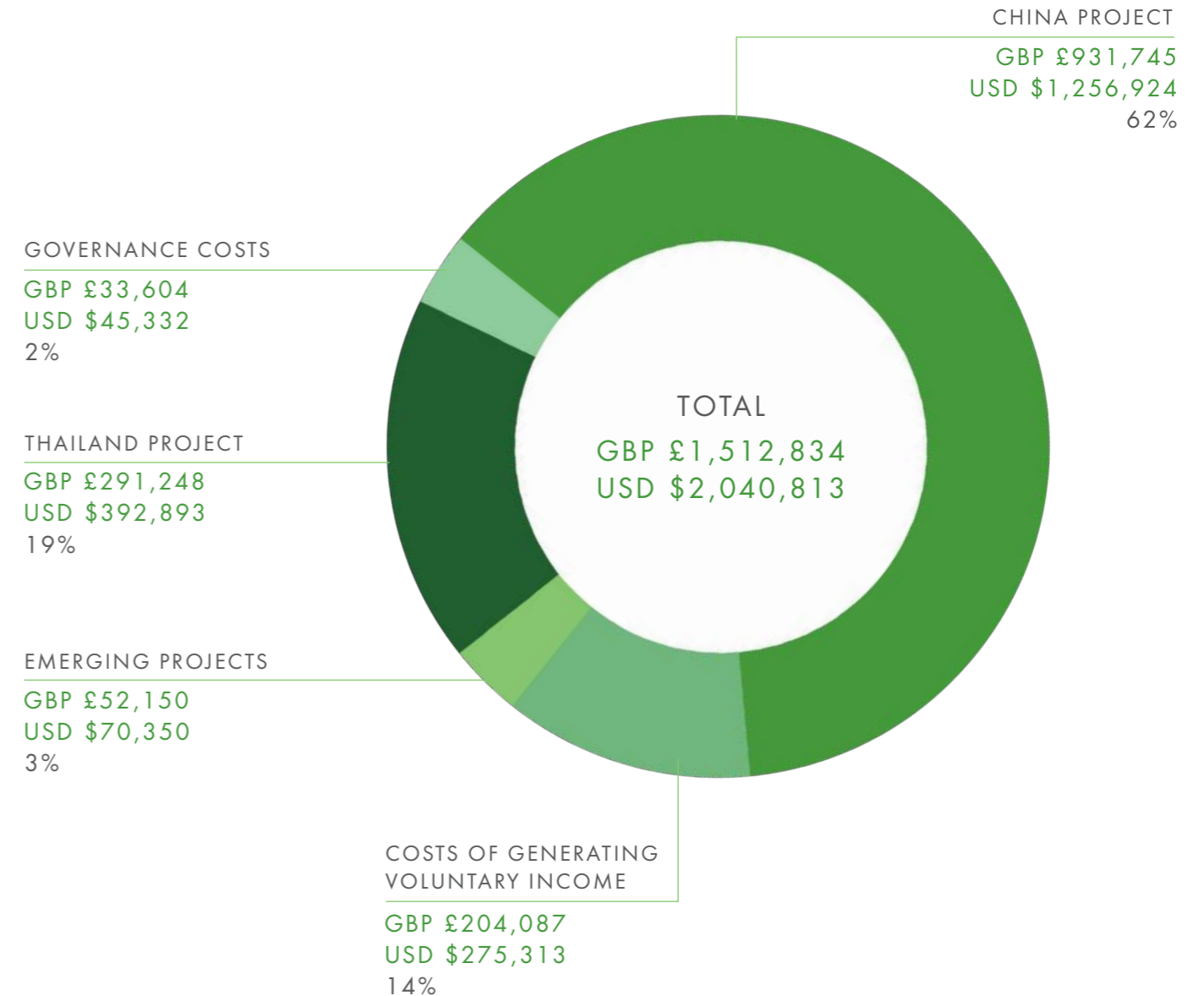
## FINANCE

Care for Children files its consolidated accounts with the charity commission and companies house.

The financial year end is 31 December. The GBP£ expenditure shown on the opposite page is extracted from the full 2016 consolidated accounts. These accounts have been audited by MA Partners LLP in Norwich, UK.

The full 2016 consolidated accounts can be found at: [www.charity-commission.gov.uk](http://www.charity-commission.gov.uk). For further financial information, contact Care for Children's Group Finance Manager Nick Nundy at: [nick@careforchildren.com](mailto:nick@careforchildren.com)

# 2016 EXPENDITURE



# YOUR DONATION

Your money may go towards:



## Training materials

The production of training materials and the planning and delivery of training workshops, which will ensure that all those involved with caring for the children in our project sites have access to the international best practice social work and materials.



## Family support

The support of foster families throughout the countries we work in, allowing children to stay in their families for the long-term.



## Project development

Helping us develop our projects across countries in Asia so that even more children will benefit from our work.

[www.careforchildren.com/donate](http://www.careforchildren.com/donate)



**GBP £15**  
**USD \$20**

a month can provide training materials for one family placement worker.

**GBP £45**  
**USD \$60**

a month can support the care of one child in a family.

**GBP £1200**  
**USD \$1600**

will cover the costs to deliver one workshop in Thailand.

\*Exchange rates current on 31/12/2017

# BOARD OF TRUSTEES

Our three boards of trustees (directors) exist in the UK, Hong Kong and the USA, and are responsible for helping to clarify our vision and monitor legal and financial compliance and controls.

Dr. Robert Glover OBE, Care for Children Founder & Executive Director, is a member of each board of trustees.

## UK

Jon Scott - ITM  
Keith Hilton - Print Industry (retired)  
Sue Johns - Office for Nuclear Regulation  
Dr. Ian Milligan - Centre for Excellence for Looked After Children (CELCIS)  
David Devenish - Civil Service  
Michael Bonehill - Edwards Duthie Solicitors  
Mark Stolkin - Property Investor  
Edward Amies - Investment Banking  
Lorne Armstrong - Event Academy  
Nick Chance - Former PPS to HRH Prince Michael

## HONG KONG

Joanne Yin - Wanthorpe Ltd  
Philip Sohn - 4B Media  
Gerald Ang - Raffles Medical  
Chris Knop - Adwater  
Richard Baker - Mandarin Oriental Hotel Group  
Cindy Li - Cindy Li Communications  
Ben Liang - Magusta Group

## USA

Roy Lee - Meriton East  
Kenneth Higgins - Santek Environmental  
Annie Presley Selander - ACE Publishing LLC  
Richard Hastings - St. Luke's Health System (retired)  
Evan Chuck - Bryan Cave LLP  
Jonathan Lim - Investment Advisor  
Larry Ross - A. Larry Ross Communications  
Brad Davies - Hatch Fundraising

## ORGANISATIONAL STRUCTURE

### GOVERNANCE

In accordance to the laws and regulations of each of the countries in which Care for Children is registered as a charity, the organisation is fully compliant with the necessary governance and accountability guidelines.

### PROJECT SUPPORT

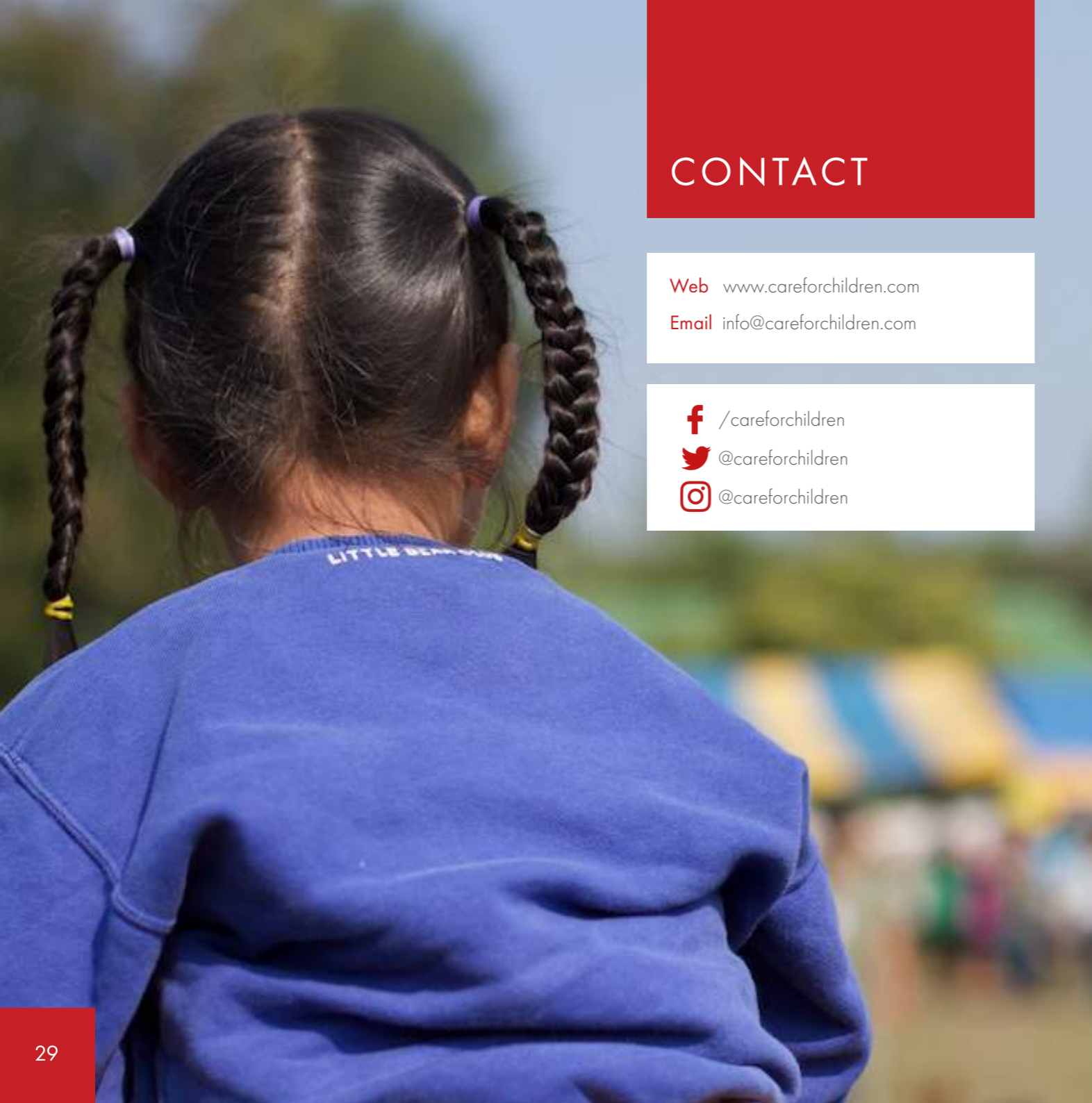
Care for Children is a registered charity in England and Wales, the USA, Hong Kong and Thailand in order to diversify fundraising opportunities. The Finance and Fundraising offices work together to raise and manage the funds that support our project work.

### PROJECT OFFICES

The Project Offices and training teams are based in Beijing, China and Chiang Mai, Thailand. These offices work in direct relationship with Care for Children's government partners and are responsible for launching, managing and evaluating all aspects of Care for Children's project work.







## CONTACT

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**i** @careforchildren

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STRATEGICALLY  
TRAINING PEOPLE  
TO TRANSFORM  
CHILDREN'S LIVES  
SINCE 1998

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CARE FOR CHILDREN'S VISION  
IS TO SEE A MILLION CHILDREN  
MOVED FROM INSTITUTIONAL CARE  
**INTO FAMILIES**

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WE PARTNER WITH GOVERNMENTS IN ASIA TO HELP CREATE  
**A POSITIVE ALTERNATIVE**  
TO INSTITUTIONAL CARE THROUGH LOCAL  
FAMILY-BASED CARE FOR DISADVANTAGED CHILDREN